



Nickel Industries Limited (ASX:NIC)
Resource Acquisition Announcement
August 2024

Acquisition of World Class Nickel Portfolio

NICKEL

INDUSTRIES

Important legal information

This presentation has been prepared by Nickel Industries Limited (ABN 44 127 510 589) (“NIC”). The information contained in this presentation is for information purposes only and has been prepared for use in conjunction with a verbal presentation and should be read in that context.

The information contained in this presentation is not investment or financial product advice and is not intended to be used as the basis for making an investment decision. Please note that, in providing this presentation, NIC has not considered the objectives, financial position or needs of any particular recipient. NIC strongly suggests that investors consult a financial advisor prior to making an investment decision.

This presentation is strictly confidential and is intended for the exclusive use of the institution to which it is presented. It may not be reproduced, disseminated, quoted or referred to, in whole or in part, without the express consent of NIC.

No representation or warranty, express or implied, is made as to the fairness, accuracy, completeness or correctness of the information, opinions and conclusions contained in this presentation. To the maximum extent permitted by law, none of NIC, their respective related bodies corporates, shareholders, directors, officers, employees, agents or advisors, nor any other person accepts any liability, including, without limitation, any liability for any loss arising from the use of information contained in this presentation.

This presentation may include “forward looking statements”. Such forward looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors, many of which are beyond the control of NIC and their respective officers, employees, agents or associates that may cause actual results to differ materially from those expressed or implied in such statement. Actual results, performance or achievements may vary materially from any projections and forward-looking statements and the assumptions on which those statements are based. NIC assumes no obligation to update such information.

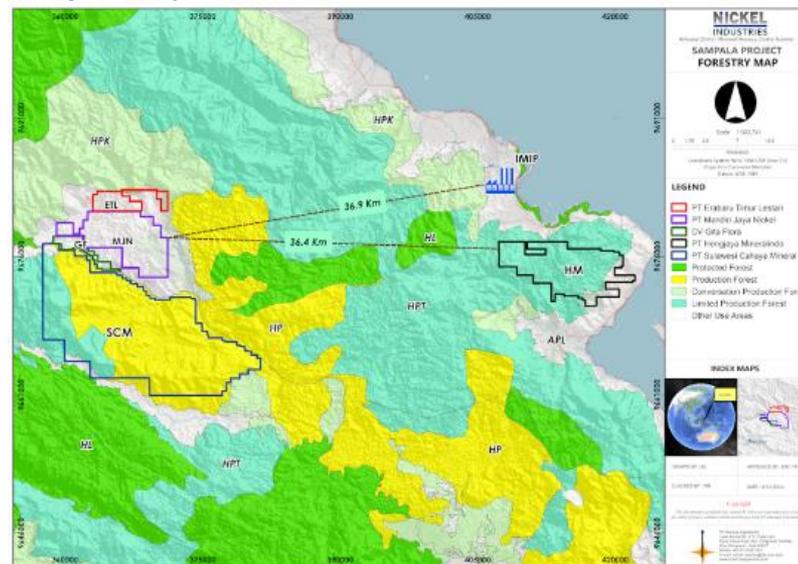
This presentation is not, and does not constitute, an offer to sell or the solicitation, invitation or recommendation to purchase any securities and neither this presentation nor anything contained in it forms the basis of any contract or commitment.

Sampala project overview

Acquisition of three highly prospective, advanced, contiguous nickel IUPs covering 6,654ha and initial JORC 2012 compliant resource of 2.3 million tonnes of contained nickel metal

- Nickel Industries Limited (“NIC” or the “Company”) has signed Conditional Share Purchase Agreements (“CSPAs”) for the acquisition of 3 highly prospective, advanced contiguous nickel-cobalt projects covering 6,654 ha (the Sampala Project)
- Sampala Project is located close to the Indonesia Morowali Industrial Park (IMIP) and the Company’s existing Hengjaya Mine (“HM”) operations
 - 36.9 km from IMIP, where the Company’s existing rotary kiln electric furnace (“RKEF”) and high-pressure acid leach (“HPAL”) operations are located
- Sampala Project has current JORC 2012 compliant resource of 2.3 million tonnes of contained nickel metal with in just 900ha
 - only 20% of a total 4,700ha of prospective mapped laterite drilled
- Acquisition is from the Company’s existing 15-year Indonesian partner in HM, on favourable terms, relative to recent Indonesian nickel resource acquisitions
- Majority of acquisition payments are expected in 2026 and the project development capex is currently expected to be similar to HM
- Sampala Project will ensure NIC becomes fully self sufficient for its IMIP downstream operations with nickel ore resources for its operations for the next 40-50 years

Sampala Project location in relation to IMIP, HM and SCM



| Project-ID | IUP Permit Holder | Permit area (ha) | IUP Permit Status |
|-----------------------------------|--------------------------|------------------|---------------------------------|
| ETL | PT Erabaru Timur Lestari | 1,159 | Operation and Production |
| MJN | PT Mandiri Jaya Nickel | 4,871 | Operation and Production |
| GF | CV Gita Flora | 624 | Operation and Production |
| Total Sampala Project area | | 6,654 | Operation and Production |

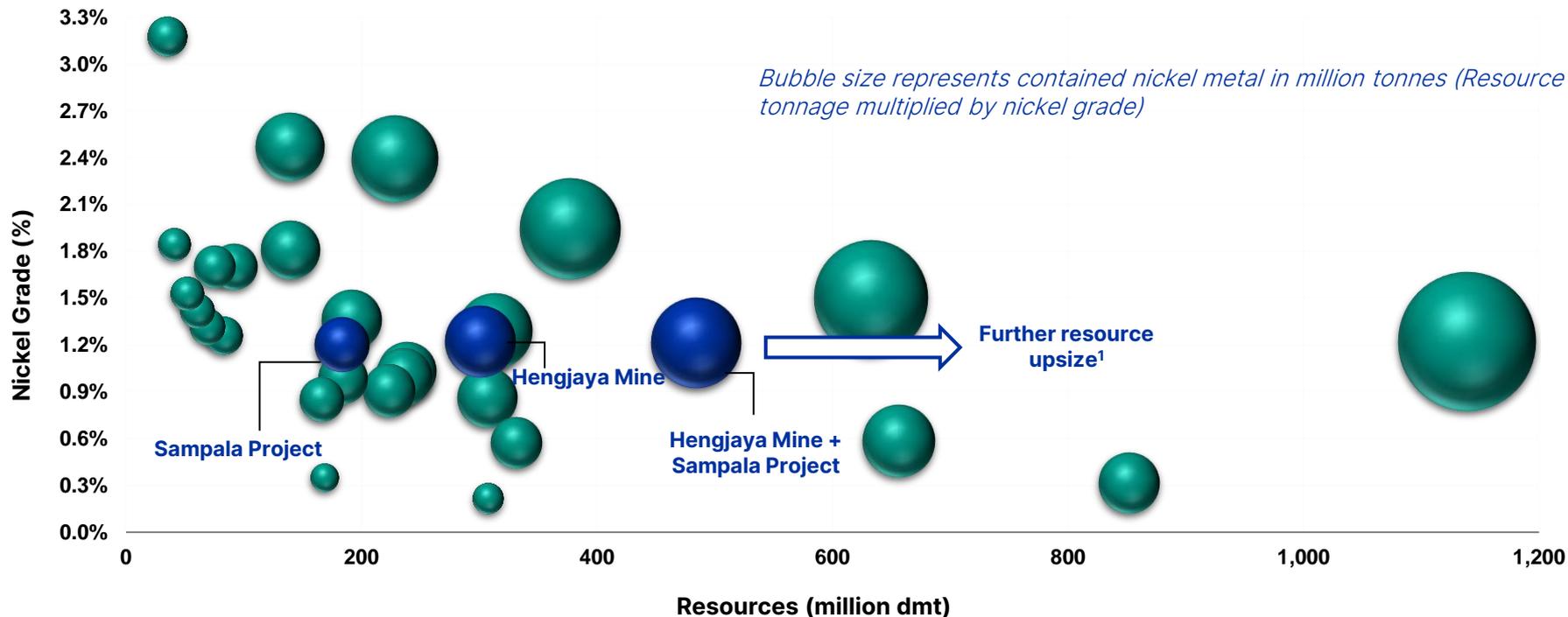
Strategic rationale for the Sampala Project acquisition

World class nickel portfolio with five key value drivers

- 1 World class nickel resource, with significant resource potential upside (only 20% of the prospective mapped laterite drilled)
- 2 Advanced project with strategic location proximate to the IMIP, Hengjaya Mine, and other world class nickel resources
- 3 Enables NIC to have self sufficient (in terms of nickel ore) and fully integrated nickel operations
- 4 Attractive acquisition terms compared to recent upstream nickel acquisitions
- 5 Expected low mine development capex with attractive economics and short payback

NIC will hold one of the largest nickel resource portfolios globally

Sampala Project will increase NIC's total contained nickel metal resources to 5.9 million tonnes

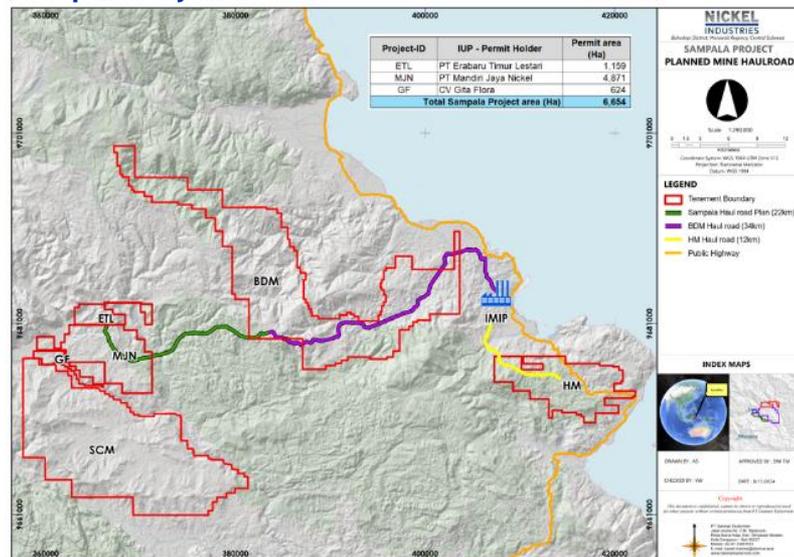


Advanced project in close proximity to the Company's IMIP operations

Location and progress is key with the Sampala Project

- NIC has already acquired 7,192ha of land
- Progress towards mine development underway with geological models and pit designs
- Environmental impact and feasibility studies submitted for approval
- Initial Rencana Kerja, Anggaran Belanja ("RKAB") license granted for nickel ore sales in 2025 and 2026
- Designed 22km haul road to connect with an existing haul road within the Bintang Delapan Mine ("BDM"), which is 49% owned by Shanghai Decent. This will allow the Company to leverage an existing 34km internal BDM haul road directly into the IMIP
- First annual production run rate of 6 million wmt of nickel ore targeted by the end of 2025
- Thereafter, production is expected to ramp up over time, to levels achieved at the Hengjaya Mine, which is currently operating at a run-rate of 12 million wmt per annum and has applied to increase annual production to 22 million wmt

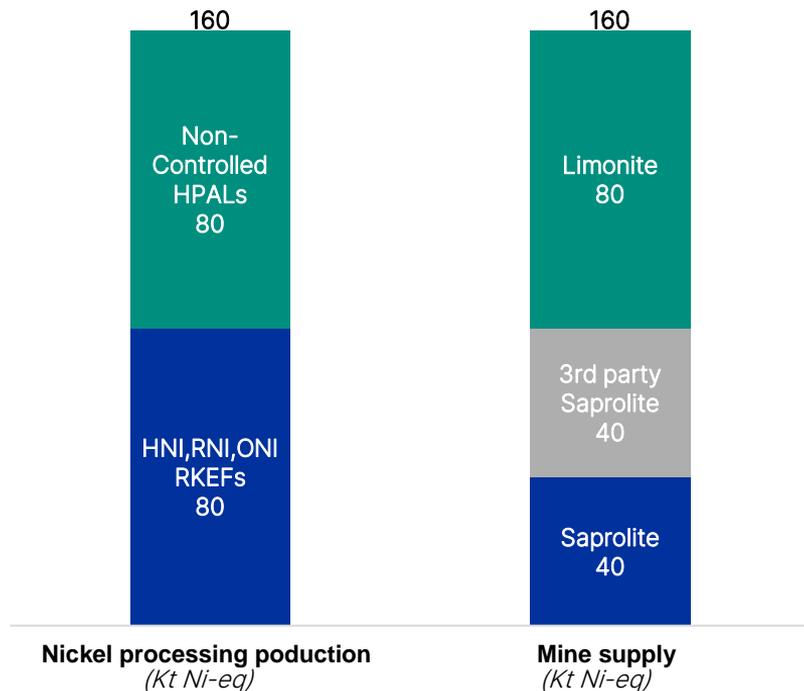
Sampala Project location in relation to IMIP and BDM haul road



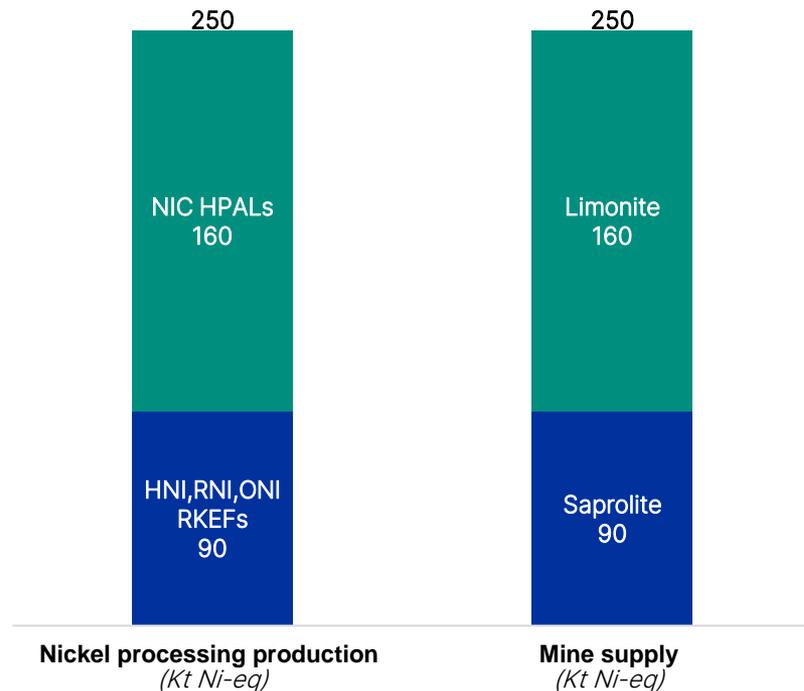
Self sufficient and fully integrated nickel operations

Sampala Project will ensure NIC becomes fully self sufficient for IMIP operations, providing all stakeholders with traceability of nickel ore supply

Current NIC IMIP annual processing production and mine supply mix

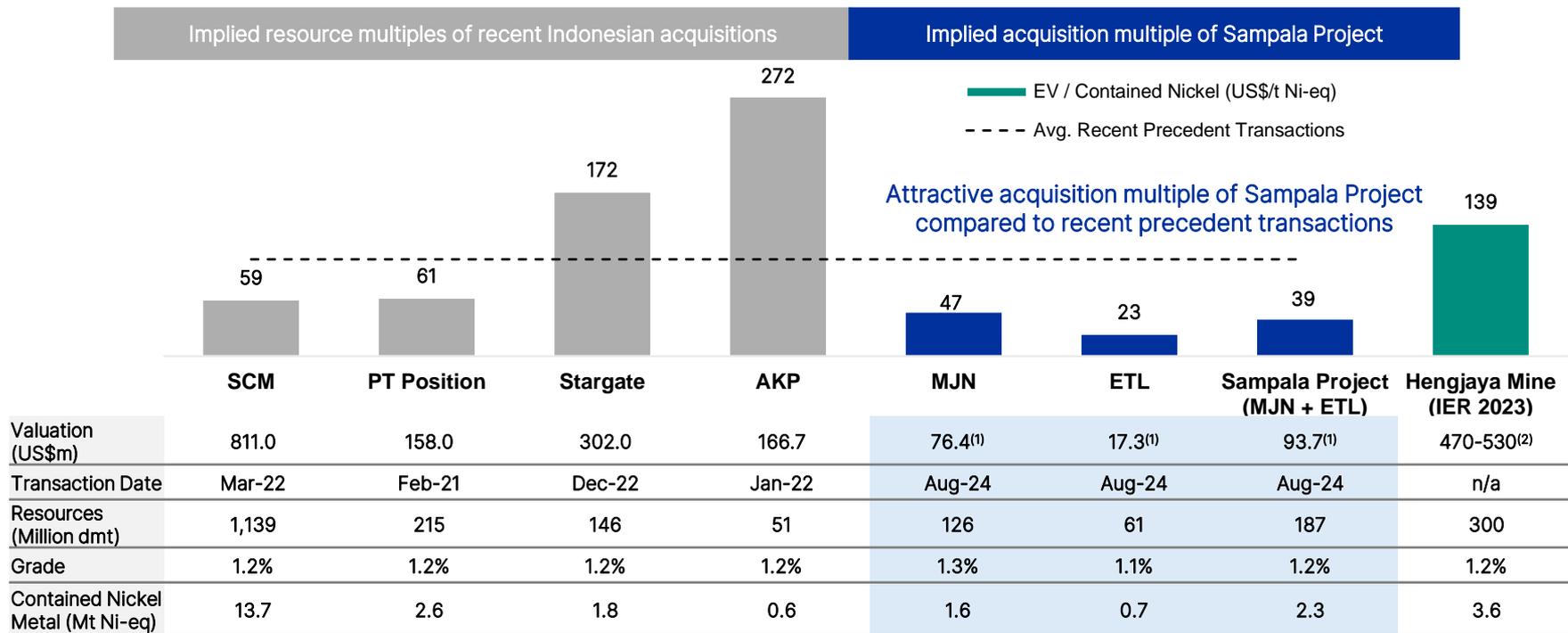


Future NIC IMIP annual processing production and mine supply mix



Attractive acquisition price compared to recent nickel acquisitions

Implied acquisition multiple of US\$39/t contained nickel metal, well below recent nickel resource acquisitions



Source: Company Filings, Independent Expert Report (June 2023), Sampala Project CSPA

- 1) Implied valuation based on CSPA commercial terms and current JORC compliant Resource
- 2) Valuation of the Hengjaya Mine in the Independent Expert's Report prepared for NIC's June 2023 EGM

Acquisition expected to drive compelling shareholder returns

Hengjaya Mine is a benchmark for future development of the Sampala Project

| | Production | Capex | EBITDA |
|-----------------|-----------------------------|----------------------|------------------------|
| Hengjaya Mine | 12 million wmt ¹ | US\$50m ² | ~US\$170m ³ |
| Sampala Project | 12 million wmt | <US\$50m | ? |

Notes

- 1) FY24 target production and Management has recently applied to increase the Hengjaya Mine Operating license to 22 million wmt per annum
- 2) Capex spend to date
- 3) Hengjaya Mine Q4'23 EBITDA of ~US\$42m annualised

Nickel Industries Limited (ASX:NIC)

For more information, please contact:

Justin Werner
Managing Director
jwerner@nickelmines.com.au
+61 2 9300 3311

Cameron Peacock
Investor Relations and Business Development
cpeacock@nickelindustries.com
+61 439 908 732

www.nickelindustries.com

